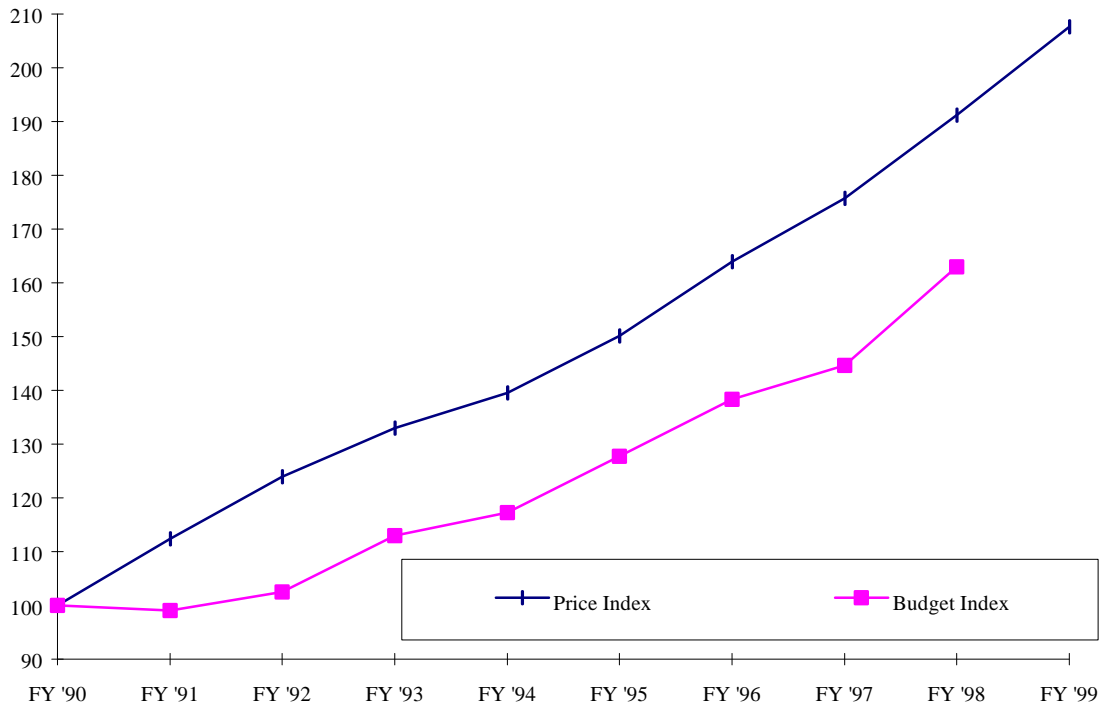


University Libraries Planning Priorities for FY99

Increase the Library Materials Budget to cover inflation.

The cost of books and journals continues to escalate. It is anticipated that costs for FY99 will increase by about 10%. Thanks to strong support from the University Administration, the Libraries enjoyed a healthy increase in FY98 that has allowed us to regain some lost ground. However, as shown by the chart below, we have not recovered the purchasing power we had in FY90. An increase of about \$2,000,000 is needed to restore FY90 purchasing power. If this is not achievable, then an increase of 10% of the FY98 budget or \$775,000 is needed to maintain FY98 purchasing power. At minimum, an increase of \$330,000 to cover only the projected cost increases for scholarly journals is needed.

Relation to Strategic Plan: All six themes are directly supported by this budget.



Cultural Diversity

The Libraries' contribution to cultural diversity in the University community is best demonstrated by its commitment to acquiring books, journals, and other materials that reflect a broad range of opinions and philosophies and that detail the history and development of all people and cultures. Further, we are actively seeking outside funding to preserve and make more accessible documents and programs from our collections that reflect cultural diversity, including ethnic newspapers published in Georgia and programs from the Peabody Archive that focus on minorities.

Relation to Strategic Plan: Supports Theme 3.

Outreach and Cooperative Programs

The Libraries contribute to the state and region by sharing our materials and resources with other libraries. Also, we have a liberal policy for use of the Libraries by Georgia citizens. For FY99, we plan to support the following programs:

- continued expansion of GALILEO into public and school libraries.
- development of cooperative programs with GeorgiaNet, the state agency responsible for the dissemination of information generated by Georgia state government.
- seeking outside funding for several projects to scan and make material available on the World Wide Web, including all Georgia newspapers, selected documents important to the history and heritage of Georgia, and a selection of the 100 most important books in Georgia history.
- improve the presentation of Georgia State documents within GALILEO.

Relation to Strategic Plan: Outreach objectives of Themes 1 and 2.

Cooperation with Other Academic Libraries

The University Libraries will continue to play a leading role in the development of GALILEO, the statewide electronic library system. The main platform for GALILEO and most of the programmers are housed in the University Libraries and directed by our staff. GALILEO continues to expand into public and school libraries in the state. At the same time, new resources are being added that are best suited to academic libraries.

The Libraries have also been involved in cooperative efforts on the regional level, through the Association of Southeastern Research Libraries. A recently concluded agreement with this group has resulted in favorable shared pricing for a Web version of the citation indexes offered by the Institute for Scientific Information (ISI). Other projects are in development.

We will continue to explore increased cooperation with the other research libraries in the Atlanta area: Emory, Georgia Tech, and Georgia State.

Relation to Strategic Plan: Theme 1 calls for greater cooperation with other University System institutions.

New Integrated Library System

Growing out of the success of GALILEO is a new effort in the University System that will provide a common integrated library system for all 34 libraries. This project has been named COPERNICUS. It will allow users in any library to consult a shared catalog for all University System libraries and request books online. The Board of Regents has put COPERNICUS into its budget with FY99 being the first year of a three year project. Assuming it is funded, the University Libraries will be able to replace GALIN, our aging online catalog, with COPERNICUS. As stated in previous years, GALIN needs to be replaced and the cost to UGA if we did it ourselves would be between \$800,000 and \$1,000,000.

Relation to Strategic Plan: Theme 6 calls for the use of advanced technology and Theme 1 calls for increased cooperation with University System institutions.

Media Preservation

With the archives of the Peabody Awards as an anchor and the hiring of a very active archivist, our collections of television and radio programs are growing rapidly and are surpassed among university libraries only by UCLA. The tapes and films included in this archive need continual care and preservation. It is estimated that it would cost about \$2,500,000 to take all the steps necessary to preserve this collection. While it is not reasonable to expect funding of this magnitude from the University, an increase in the Libraries budget that would be directed toward preservation of at least those programs that are unique would be an investment in the future. An increase to the Libraries budget in the neighborhood of \$100,000, continued over a number of years, would allow us to address most of the pressing needs we face. Otherwise, much of the material recorded on video tape will deteriorate and disappear over the next five to ten years.

Relation to Strategic Plan: These television and radio programs are important documents of history and society and offer opportunities for scholarly inquiry as promoted in Theme 1.

Information Technology

The use of advanced technology grows more important each year. For FY99, the Libraries have the following planning priorities:

Copernicus -- The Libraries will continue to make significant investments and advances in the use of information technology. As mentioned above, GALILEO will continue to grow and COPERNICUS should replace GALIN over the next two years.

Web Resources --Increased attention will be focused on resources available through the World Wide Web using standard browsers like Netscape or Internet Explorer. While there exists a popular belief that most information needs can be met on the

Web for free, the truth is that the most valuable and important information is not free. Indeed, an increasing portion of the Libraries' budget will be used to pay for site licenses that permit University students, faculty, and staff to use proprietary resources on the Web.

Redesign Libraries' Web Site --Given the importance of resources on the Web, the redesign of the Libraries Web site is critical because it is becoming, in many ways, a third facility whose appearance and presentation is as important as the Main Library or the Science Library. Efforts will be focused on bringing as much information together in one place as possible with an efficient and understandable interface.

Digital Library --The Libraries will also invest increasingly in the development of a digital library of historical resources. Efforts are underway to secure outside funding for several projects, including the scanning of all Georgia newspapers, the development of a digital collection of important Georgia historical documents, and the conversion to electronic form of the 100 most important books in Georgia history.

Electronic Journals --Over the next year or so, it will become possible to provide electronic versions of between 2,000 and 3,000 scholarly journals, primarily in the Sciences. We already provide the journals of Academic Press, the American Mathematical Society, and Johns Hopkins University Press. Other publishers are working to provide their journals as well. The emerging pricing model for these electronic journals calls for a surcharge of between 3% and 4% above the print version. Planning is needed to determine how to pay this surcharge and then how to offer these journals in a uniform, coherent manner.

Relation to Strategic Plan: Theme 6 calls for the use of advanced technology.

Controlling the High Cost of Journals

The single biggest problem facing research libraries today is the high and escalating costs of journals. Ten years of increases averaging 12% per year have ravaged budgets, reduced our ability to purchase books, and cut into our ability to use technology. Most of the intellectual content of these journals comes from faculty at American universities who sign away all rights to their articles. Elsevier, the largest commercial publisher, reports that it realizes a net profit of between 30% and 40% on its scientific journals. One must wonder if there might be a better way to disseminate knowledge.

Alternative means of publishing need to be explored and exploited. Efforts are underway in the Association of Research Libraries, in the AAU, and in NASULGC to determine if there might be a more economical and more efficient way to report research. Supporting these efforts may take the redirection of some funding within the Libraries' budget and understanding from the faculty and administration. However, the return on the investment could be significant.

Relation to Strategic Plan: Theme 1 calls for efforts "...to shorten the elapsed time between the acquisition of new knowledge and its application..." A more efficient system of scholarly communication would support this theme.

Space

Space continues to be a major problem both for reader space and for collections. The following projects are most important:

Student Learning Center --Funding may be approved for FY99 to begin planning the Student Learning Center, the large classroom building slated for the Stegeman Hall site. A portion of this building will house an Electronic Teaching Library, a facility that will provide electronic resources tailored to the curricular needs of undergraduates. If planning funds are approved, library staff will be involved in planning this new facility.

Special Collections Building --A Special Collections Building that would house the Hargrett Rare Books and Manuscripts Library, the Richard B. Russell Library, and the Peabody Archive is currently fifth on the campus list of capital projects at a cost of \$26M. Efforts are underway to raise a significant portion of this money privately.

Library Repository --For every new book we buy, we send an older one to the Repository. Growth is approaching 80,000 volumes per year. At this rate, the repository will be full in about seven years. It should be kept in mind that the Repository was intended as a temporary solution. The proposed Special Collections Building would have a permanent Repository attached to it. Planning must continue to anticipate and meet the need for more shelving space.

Relation to Strategic Plan: Construction of new library space that is designed to support advanced technology would relate directly to Theme 6 and would support the other five themes as well.

Continue Library Reorganization

Efforts will continue to increase efficiency and productivity. A search is currently underway for an Associate University Librarian for Collection Services. When this position is filled, the new organization of the Libraries will be in place and major planning for the future will begin.

Relation to Strategic Plan: The Libraries provide support, either directly or indirectly, to all themes in the strategic plan. Greater efficiency in the Libraries would serve to support all areas of the University.